

Report of	Meeting	Date
Director of Change and Delivery (Introduced by the Leader of the Council, Cabinet Member (Strategy and Reform))	Scrutiny Committee	Monday, 20 March 2023

Chorley and South Ribble Partnership

Is this report confidential?	No
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Is this decision key?	No
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Purpose of the Report

- To provide members with an update on the work of the Chorley and South Ribble Partnership including an overview of work delivered and future plans.

Recommendations

- That Scrutiny Committee note the report and provide any comments or feedback.

Reasons for recommendations

- To ensure the continued development of constructive and effective partnership working.

Other options considered and rejected

- The report is presented to keep members informed of partnership working activity; not to do so would limit engagement and awareness.

Corporate priorities

- The report relates to the following corporate priorities:

An exemplary council	Thriving communities
A fair local economy that works for everyone	Good homes, green spaces, healthy places

Background to the report

- The Partnership last reported progress to Scrutiny Committee in January 2022. The report covered the development of the joint partnership between Chorley and South Ribble which had been duly established in September 2021 following a partner

consultation resulting in the amalgamation of South Ribble Partnership and Chorley Public Service Reform Board.

7. The Partnership set out its aims and objectives, sharing its strategy and action plan for delivery over the next 12 months. The Partnership agreed three strategy priorities:
 - i. **Shared data and intelligence** – Each partner has data, information and knowledge about neighbourhoods and individuals. A single shared view of our communities will enable better decision making, meaning that we can target resources more effectively and track improvements across communities. Action focussed on developing a data dashboard that could be a single repository accessible to partners in a visual format.
 - ii. **A local delivery model** – Chorley and South Ribble operate in a wider system of public services which are continually changing and developing. We need to develop a local approach to service delivery that is joined up and makes sense for the residents of Chorley and South Ribble. Action was focused on social prescribing models and continuing to develop outcomes from initiatives implemented during covid.
 - iii. **Economic growth and reform** - Access to employment and income has been shown to be a key factor in enabling greater wellbeing. Shared economic growth priorities across partners will ensure that all employers, education providers and support services are working towards the same outcomes. Action was focused on delivery of the Partnership's Annual Summit and engaging with our business sectors to shape and inform local economic development.
8. This report provides an update to the committee on progress made against the action plan. Further to the ongoing work, the Partnership aims to be dynamic and respond to live issues, both through formal meetings and its representations on other groups and committees, within the strategic framework. This report further summarises current and emerging strategic themes for partnership working.

Partnership Delivery 2021/2022

Shared data and Intelligence

9. Significant progress has been made against the Partnership's objective to establish a common intelligence platform. To enable the Partnership to move forward work was undertaken to ensure there was strict compliance with data governance and management. Strong working relationships were established with the Lancashire Data Facilitation Lead for the Integrated Care Board and agreement reached on key sharing principles and the transfer of data ensuring it meets legal requirements for all partners involved.
10. The Data Intelligence Unit at NHS Blackpool is supporting the Partnership to develop the platform front end and functionality to enable interrogation of data. Chorley and South Ribble Partnership are leading in this work which when completed, is expected to be able to be replicated across Lancashire as a model for other partnerships and councils to share and visualise data.
11. An early mock up screen shot is shared below over the next page:

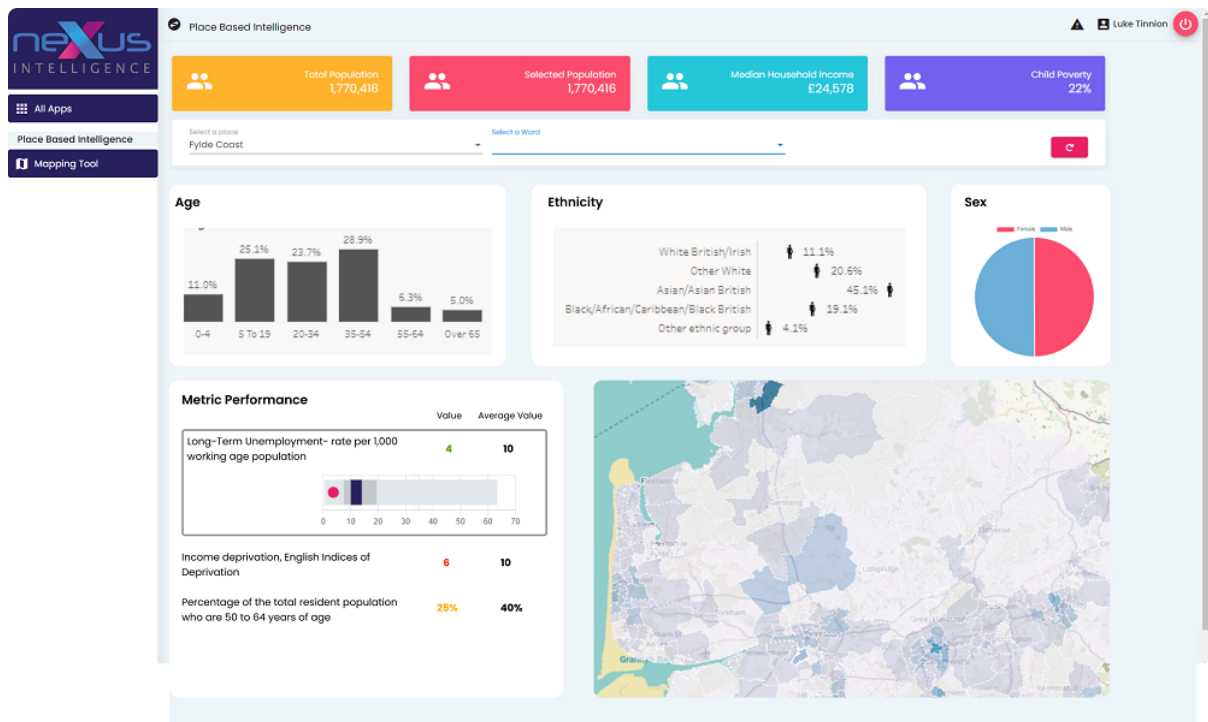


Figure 1 Screenshot of Common Intelligence Platform

12. South Ribble Council’s Corporate Strategy delivery plan for the next twelve months includes continuation of the programme to develop the data and intelligence solution which at this stage includes non-personal identifiable data. The Partnership regularly attends the Pan Lancashire Data Group, which is exploring methods to enable greater sharing of personal based data to enable better profiling of cohorts to inform system delivery and commissioning.

A local delivery model

13. Reported at the last committee was the work undertaken by the Partnership to deliver work to support individuals who may be vulnerable because of Covid. This work took a population health management approach and worked with partners to address non-medical needs and social based issues such as home safety assessments and financial support. As the cost of living crisis has developed and deepened over the past months, the Partnership has sought to ensure services remain connected and share intelligence. Partners have agreed to strengthen the Chorley and South Ribble Together Models as key gateways to accessing support and services that people need.
14. As part of its role within the Community Services Integration (CSI) System Delivery Board, Chorley and South Ribble Partnership have taken a lead role in undertaking a review into Social Prescribing across Central Lancashire. This work has included engagement with all Primary Care Networks across Chorley, South Ribble and Preston as well as wider partners and services (Listening Event 28th February 2023) involved in providing interventions and support for people who have been ‘prescribed’. The outcome of the review is expected by April/May 2023 and will be used to shape and influence future system delivery around access to social prescribing for communities across the sub-region.

15. The establishment of Integrated Care Boards (ICB) in 2022 and transitional arrangements as local clinical commissioning groups transferred their roles and responsibilities to the ICB means that it has not been appropriate at this time to establish a primary care network. This reflects the Partnership's understanding of local systems and agility to respond to changes as they occur and will continue to work with the Integrated Care Partnership (ICP) to consider local networks and to support delivery of health outcomes.

Economic growth and reform

16. Following the annual Partnership Summit in November 2021, a series of six facilitated round table discussions were commissioned to focus on the identified actions from the Summit and target specific sectors. The themes identified from the Summit were based on Employment and Skills, Land and Assets and Business for Good. Sessions are targeted at specific sectors and themes and have been well attended by a variety of business leaders and representatives who have come together to discuss local economic priorities, skills and recruitment challenges and the rising cost of business.
17. Of the five roundtables that have taken place, over 40 businesses and partners have attended and engaged. The information exchanged as a result of the round tables highlighted areas of focus for businesses and employers, which have been translated into the Council's economic strategy and action plan. Areas that have been highlighted include the pressures of staff recruitment and retention, costs of business and ability for smaller businesses to weather some of these challenges. A final roundtable is due to be held on 15th March 2023 on the topic of Retail, Leisure and Hospitality.

Strategic Developments and Drivers

18. Over the past twelve months, the Partnership has been acutely aware of the pressures on systems and partners, including the cost of living crisis and recovery from the pandemic. Against this background, there has also been significant structural changes to the delivery and commissioning of health services with the establishment of the Integrated Care System (ICS) and the role for local authorities and partners to manage the delivery of the United Kingdom Shared Prosperity Fund (UKSPF).
19. As a Partnership its role is to ensure that Chorley and South Ribble is positioned to shape and influence decisions that impact local communities and release opportunities to improve local service delivery and outcomes. A summary of the key structural changes and opportunities are summarised below.

Integrated Care System

20. The Integrated Care Board (ICB) for Lancashire and South Cumbria was established in 2022, replacing the existing clinical commissioning groups. The ICB is a statutory NHS organisation responsible for meeting the health needs of the population, managing the NHS budget and arranging the provision of health services in the ICS. The Integrated Care Partnership (ICP) is the statutory committee jointly formed between the ICB and all upper-tier local authorities that fall within the ICS area. The ICP is in the process of defining its strategy which will inform the commissioning of central resources through the development of a Joint Forward Plan for Lancashire and South Cumbria.
21. The ICP area is split in to four place-based partnerships, of which Lancashire is one. Within Lancashire there are three sub localities, of which Central is one locality which includes Chorley and South Ribble. Chorley and South Ribble Partnership will have a

key role to play in shaping future delivery models and opportunities for neighbourhood-based activity.

UKSPF

22. Local authorities as part of their UKSPF submissions were tasked with working with a diverse range of local and regional stakeholders to achieve the UKSPF outcomes in their areas. The Chorley and South Ribble Partnership was already strongly positioned to undertake a leading role and is an important component in ensuring the Council meets its obligations by working through the partnership to achieve a comprehensive and balanced local partnership group for administering the fund.
23. The overarching role of the partnership in UKSPF is to work with the Council in an advisory capacity, providing guidance and advice on strategic fit with local priorities and deliverability of the Investment Plan for both Chorley and South Ribble councils.

Strategic Connections

24. The Partnership proactively engages in a wide number of forums and boards to remained connected, particularly on areas that reflect the Partnership priorities within its strategy. These include the:
 - Pan Lancashire Data Group, (Data and Intelligence)
 - Community Services Integration (CSI) System Delivery Board, (Locality Model)
 - Runshaw College Employer Partnership Boards, (Economic Growth and Reform)
 - UKSPF Lancashire Officers Group. (Economic Growth and Reform)
25. Members of the Partnership's Executive Board sit on a number of key boards and groups which indirectly feed in to the Partnership, this includes groups such as Housing Associations, Lancashire District Leaders, Lancashire and South Cumbria Integrated Care Partnership and the Community Safety Partnership. These connections through the Partnership's membership ensures it remains informed of developments across the region and sub region, benefiting Chorley and South Ribble through being positioned to respond efficiently to opportunities.

Next Steps

26. The Partnership Executive next meets March 16th where it will be developing its approach in response to developments within the ICS and UKSPF Delivery Programme.
27. The Partnership will also receive a demo of its Data and Intelligence Common Platform for review and further development.

Climate change and air quality

28. The work noted in this report does not impact the climate change and sustainability targets of the Councils Green Agenda and all environmental considerations are in place.

Equality and diversity

29. All work delivered by the partnership will promote and adhere to the Equality Act 2010.

Risk

30. Partnership working relies on effective communication and engagement to ensure a strong and cooperative working relationship.

Comments of the Statutory Finance Officer

31. There are no direct financial implications of this report. The delivery of UKSPF fund programme will be monitored as part of the regular budget monitoring.

Comments of the Monitoring Officer

32. There are no concerns from a Monitoring Officer perspective with this report. The council has wide ranging discretionary powers on which it can rely. Obviously when sharing any data we must be mindful of data protections rules.

Background documents

Report to Scrutiny Committee: [Partnership Working 2021.pdf \(modern.gov.co.uk\)](#)
[Chorley and South Ribble Strategy 2021/2022](#)

Appendices

No Appendices

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